Mapping Civil Society:

who’s there, who’s where, and how they relate to each other.

Presentation by Richard Holloway of Pact
Mapping Civil Society in any Country

Objectives

- to clarify the functions of Civil Society
- to clarify the actors in Civil Society and the various functions they perform
- to clarify the constraints they have in carrying out these functions
- to clarify Civil Society Organisations (CSOs) and to identify possibilities of collaboration between them
- to clarify NGOs and what we should expect from them.
Three Sectors in Society

The Public Sector
(comprising the Regime and the Government)
• to rule and govern
  - to enforce the law
  - to defend borders
  - to redistribute resources
  - to provide goods and services to the people

The Business Sector
• to make private profits
  - to transform raw materials
  - to trade and exchange
  - to provide goods and services to the people in exchange for money

The Voluntary Sector (Civil Society)
• to hold the Public Sector and the Business Sector accountable
• to enable citizens to associate together
• to improve the lives of the people

NB: FUZZY BOUNDARIES (cf. Alan Fowler)
The Voluntary Sector (Civil Society)

- to hold the Public Sector and the Business Sector accountable
- to enable citizens to associate together
- to improve the lives of the people
Civil Society Organisations (Citizens Organisations)

- **Mutual Benefit Organisations**
  organisations composed of members whose purpose is to help their members

- **Public Benefit Organisations**
  organisations of people whose purpose is to help others, or to help everyone

- **Private Benefit Organisations**
  organisations of people whose purpose is to help themselves
Mutual Benefit Organisations
(*membership organisations set up to help their members*)

- Religious Groups
- Indigenous Community Organisations
- Induced Community Organisations (CBOs)
- Ethnic Organisations
- Political Organisations
- Professional Associations
- Trade Unions
- Chambers of Commerce
- Trade Associations
- Cooperatives
- Mass Organisations/Movements
- Recreational/Cultural
Mutual Benefit Organisations
(organisations set up to help the public in general or particular groupings of the public)

- Private Philanthropic Organisations (national, local)
- Public Philanthropic Organisations and Service Clubs
- Religious Organisations
- Civic Organisations
  - law
  - governance
  - democracy
- NGOs (Non-Government Development and Welfare Organisations)
  - Implementing and Service Delivery Organisations
  - Research and Advocacy Organisations
  - Networking and Support Organisations
  - Umbrella and Apex Organisations
- Non-profit Companies
Private Benefit Organisations

organisations of people whose purpose is to help themselves

- Criminal gangs
- “Uncivil” organisations
- “Pretend” NGOs
  - PONGOs
  - GONGOs
  - BONGOs
  - DONGOs
Characteristics of a Development and Welfare NGO

- Voluntary
- Non-profit
- Intermediary between funders and targets
- Has fiduciary responsibility
- Formally established under law
- Set up to improve the conditions of society as a whole or certain groupings within a society
- Working through and with community based organisations (CBOs)
## The State

<table>
<thead>
<tr>
<th>Sector</th>
<th>Name</th>
<th>Motivation</th>
<th>Resource</th>
<th>Resource Mobilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>First</td>
<td><strong>The Public Sector</strong></td>
<td>to rule and to govern</td>
<td>State property laws, taxes</td>
<td>By law, coercion and command</td>
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<tr>
<td></td>
<td><em>(Regime &amp; Govt. - including the Armed Forces)</em>&lt;br&gt;“The Prince”</td>
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<tr>
<td>Second</td>
<td><strong>The Business Sector</strong></td>
<td>to make profits</td>
<td>Private property</td>
<td>By trade and exchange</td>
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<tr>
<td></td>
<td>“The Merchant”</td>
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<tr>
<td>Third</td>
<td><strong>The Voluntary Sector</strong></td>
<td>* to hold the other two sectors accountable to citizens&lt;br&gt; * to enable citizens to associate&lt;br&gt; * to improve the lives of the citizens</td>
<td>Own time, energy and personal resources&lt;br&gt;Gifted time, energy and resources (private and public)</td>
<td>By shared values with other citizens&lt;br&gt;By shared commitment to action with other citizens</td>
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<tr>
<td></td>
<td><strong>Civil Society</strong></td>
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<tr>
<td></td>
<td>“The Citizen”</td>
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